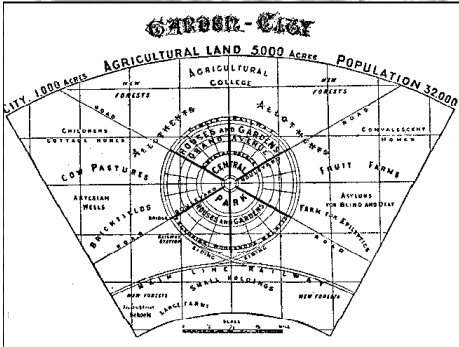


Metropolis commission 2 urban growth



United Cities and Local Governments
Cités et Gouvernements Locaux Unis
Ciudades y Gobiernos Locales Unidos

UCLG Local Governments International agenda

- Represent the LGs interests globally
- Recognize the role of local government
- Local – national – regional - global
- Be a source of information to the members
- Support members to cooperate and support each other

→ future urban growth is expected in small and middle sized cities- lessons to be learnt??



1970



2000



2030

An aerial photograph of a city, likely Paris, showing a dense urban landscape with many buildings and streets. The image is semi-transparent, allowing the text to be overlaid on it.

UCLG POLICY PAPER on Strategic planning

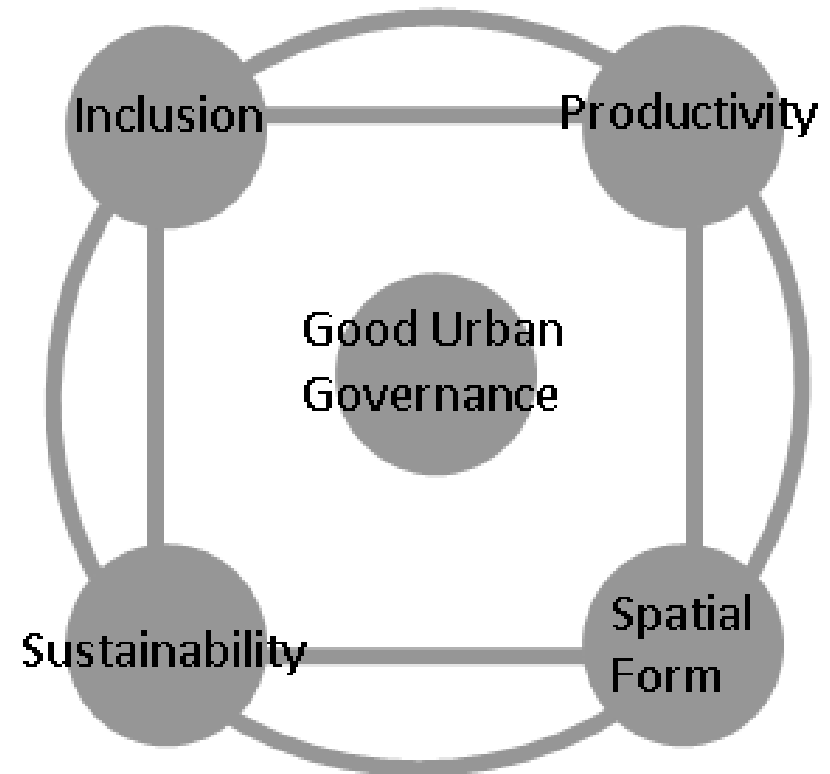
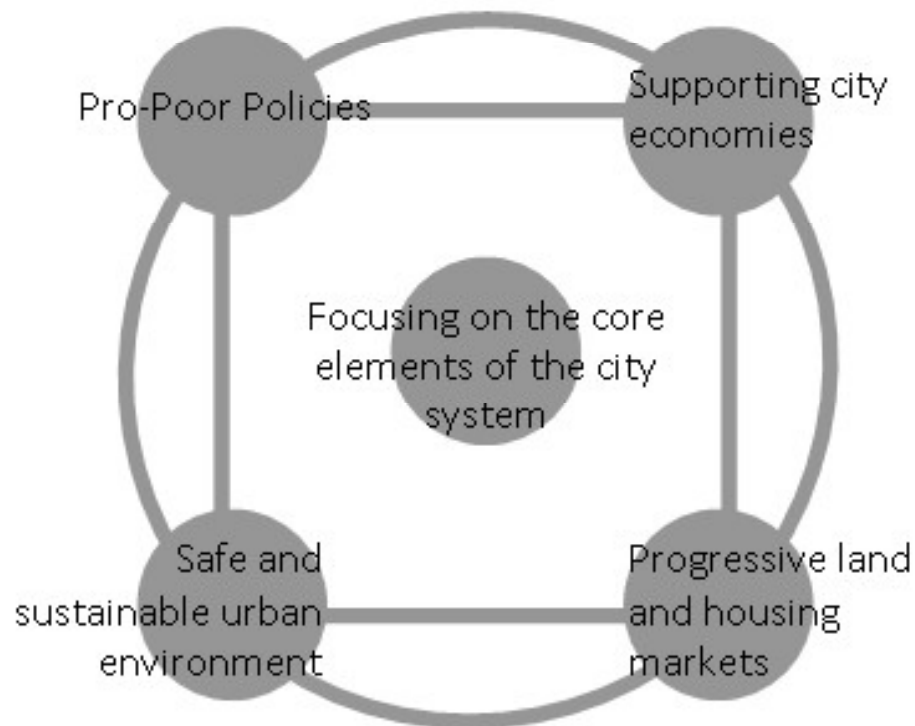
- Show the role of municipal leadership to lead strategic planning to prepare for the future
 - Share the experiences and expectations and learn from city to city, drawing conclusions
 - Enable all partners to be more flexible in their responses
 - Enable local leaders to respond rapidly to economic conditions, changing climate and population fluctuations, poverty risks
 - Equip mayors and leaders with the tools to push for increased powers that will help them determine how their municipalities develop
- to be proactive, not just reactive

City Development Strategies

- City Development Strategies evolved in the last decade along the recent challenges and the diversity of regional conditions, frameworks, practices
- Strategic development is experienced as a powerful instrument for communication and negotiation with all stakeholders, independent of culture, region, language
- City Development Strategies are a tool for leadership – “beyond electoral terms”



UNDERSTANDING OF CITY SYSTEMS



Sustainability

Natural resources

Productivity

growth

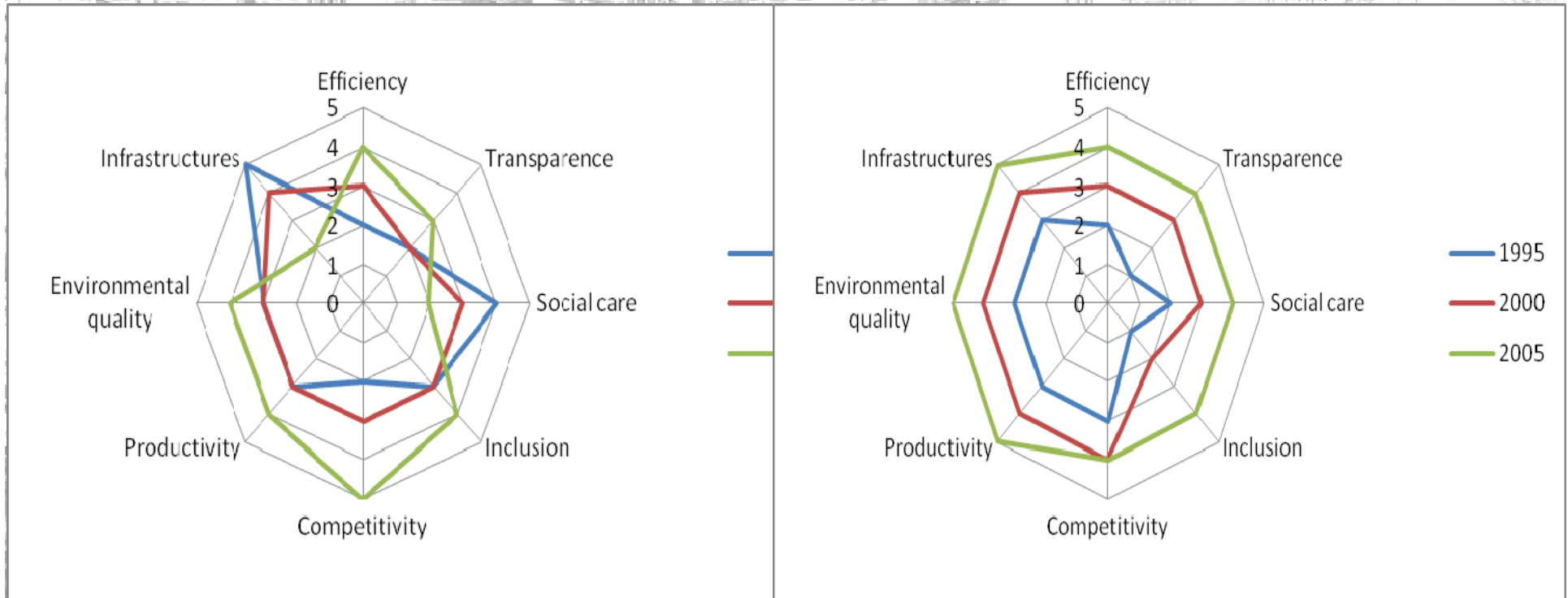
Culture

Spatial Form

services

Inclusion

Different cities, different priorities, changing throughout time: New Delhi (left) and Bilbao (right, source: UCLG committee)



TRENDS

The insights in practices of planning in the different regions revealed some trends:

Africa: the decentralization process is still to conclude in many countries → CDS play a frontrunner role for institutional responses



Latin America: local governments have tackled the problem of inequality through inclusive strategies that put in practice local democracy

Europe: drastic changes in labor markets, consolidation of urban regions and funding of service in led to new definitions of competitiveness , strategies help to build long term local responses



TRENDS



Eurasia: strategies helped creating confidence with stakeholders for the transition from centralistic planning systems.

Asia: after focusing on economic development with a certain success on investments, climate change and social dialogue are of outmost importance to be addressed strategically.



Mediterranean: traditional compact city, negative impact of urbanization along the coastline, a more (social and environmental) balanced development model requires better intergovernmental cooperation.

North America: financial and infrastructure crises as well as increasing poverty revive comprehensive planning and community development



RECOMMENDATIONS

1. to Community groups and Nongovernmental organizations as strategic dialogue partners, putting in practice that local governments are responsible to the citizens
2. to Local authorities main drivers of urban strategic planning
3. to National governments that benefit from strategic planning since local governments are accountable for the programs agreed
4. to Associations, as strategic and urban planning is a process that evolves from local experiences that require attention
5. to International partners, such as Cities Alliance, the World Bank or UN Habitat, that focuses on planning
6. to Private sector that benefits from the strategic process to foresee feasibility of investments
7. to Academic sector that prepares the knowledge for the future

An aerial photograph of a city, likely Paris, showing a dense urban landscape with many buildings and streets. A large white rectangular box is overlaid on the image, containing text. The text is in a black, sans-serif font. The background image is slightly faded to make the text stand out.

Findings for networks and associations

- Local government associations around the world provide valuable resources in terms of upscaling, networking and sharing best practice.
- Experience of networks in Europe, Latin America and in the Mediterranean region have demonstrated the value of participation and promoting the exchange of experiences with other municipalities is not necessarily limited to national boundaries or to cities with similar legal environments.
- Cities benefit from shared experiences in dealing with the private sector, or also with the aim of applying greater pressure on national governments for greater municipal autonomy.



Recommendation to networks and associations

- 1) Encourage and support networking, building the capacity of municipalities, and report on practices within and between regions and countries.
- 2) Promote planning and outcomes of all local governments, including small and medium cities and towns, while improving links to programs and partners of research.
- 3) Support Lobbying to the national ministries to create the conditions that will enable the preparation and implementation of strategies.
- 4) Deliver evidence that support those strategic planning once completed and draw recommendations.